

CIMC Vehicle (Group) Co., Ltd. 中集車輛(集團)股份有限公司

(Article of Association of CIMC Vehicle (Group) Co., Ltd.)

STRATEGY AND INVESTMENT COMMITTEE UNDER THE BOARD OF DIRECTORS

TERMS OF REFERENCE

(Revised on 2022 24 March 2022)

Chapter 1 General Provisions

Article 1: This Strategy and Investment Committee is established by the Board of Directors of CIMC Vehicle (Group) Co., Ltd. (hereinafter referred to as "CIMC Vehicle (Group) Co., Ltd.") in accordance with the provisions of the Company Law of the People's Republic of China, the Articles of Association of CIMC Vehicle (Group) Co., Ltd., and the Charter of the Strategy and Investment Committee. The Strategy and Investment Committee is a specialized committee of the Board of Directors, responsible for reviewing and approving investment and financing projects, and providing advice and opinions to the Board of Directors.

Article 2: The Strategy and Investment Committee is composed of 5 members, including 3 independent non-executive directors and 2 executive directors. The members of the Strategy and Investment Committee shall be appointed or removed by the Board of Directors.

Chapter 2 Composition of the Committee

Article 3: The Strategy and Investment Committee shall be composed of 5 members, including 3 independent non-executive directors and 2 executive directors. The members of the Strategy and Investment Committee shall be appointed or removed by the Board of Directors.

Article 4: The Strategy and Investment Committee shall be composed of 5 members, including 3 independent non-executive directors and 2 executive directors. The members of the Strategy and Investment Committee shall be appointed or removed by the Board of Directors.

Article 5: The Strategy and Investment Committee shall be composed of 5 members, including 3 independent non-executive directors and 2 executive directors. The members of the Strategy and Investment Committee shall be appointed or removed by the Board of Directors.

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